

## BOARD OF COUNTY COMMISSIONERS PRIORITIES 2021-2022

Adopted 6/24/21

The Board of County Commissioners (BOCC) establishes the following four priorities for the period 2021-2022 and acknowledges there are core functions and responsibilities that continue to be priorities of Johnson County Government.

1. Assess, advance and implement strategic capital planning and resulting major projects with efficiency and effectiveness.

**Impact Statement:** Strategic planning and capital program management ensure the needs of the public, users and business operations are identified and the direction of the Board of County Commissioners is accomplished.

- a. Utilize community-centered strategic capital planning for ongoing and future efforts focused on ongoing expenses and investment life cycles, updating plans as needed. Current strategic capital plans include:
  - I. Strategic Facilities Master Plan
  - II. Park & Recreation District Legacy Plan
  - III. Comprehensive Library Master Plan
  - IV. Wastewater District Integrated Plan
  - V. Airport Business Park Expansion
  - VI. Public Works Stormwater Management Plan
- Ensure major projects demonstrate fiscal, community and environmental stewardship, and are managed effectively, on schedule, on budget, meeting or exceeding the community and BOCC expectations.
- c. Communicate thoroughly and provide engagement opportunities to engage stakeholders and the broader community, providing regular reports to the BOCC as needed but at least annually and more regularly to respective Agency Boards.

2. Develop a forward-thinking transit approach that connects the community and serves vulnerable populations.

**Impact Statement:** Public transportation planning and services enhance the quality of life of our residents and customers by improving access to jobs, health care and other important destinations.

- a. Continue to explore and analyze the micro transit pilot.
- b. Utilize the BOCC feedback from 2021 visioning sessions to develop a 5-year transit plan that re-thinks how the services are provided and to target populations.

3. Strengthen and finance the appropriate level of service to meet the needs of the county's vulnerable populations and create conditions that promote community health.

Impact Statement: Increasing the self-sufficiency of vulnerable populations in our programs and services by focusing on "the conditions in which people are born, grow, live, work and age," referred to as social determinants of health, can increase a person's health and even life expectancy. Those populations served include those who have:

- Intellectual and developmental disabilities
- Behavioral health (including Mental Health and Substance Abuse) needs
- Aging/senior needs
- Justice system involvement
- Housing instability
- Low income household needs
  - a. Reimagine the role of public health to focus more on the overall health of the community -- Public Health 3.0 -- and implement an organization wide review and implementation plan.
  - b. Engage community partners through the Human Services Coalition to assess the impacts of how their services address the social determinants of health, such as the work regarding housing led by United Community Services.
  - c. Document and share information on how county services have addressed the impacts of individuals who are utilizing multiple systems and develop a plan to continue and further these efforts.

4. Provide an ongoing focus to develop innovative initiatives and policies, across the organization and community, that enhance operational effectiveness and efficiency, levels of customer service, and stewardship.

**Impact Statement:** Driving an innovative and collaborative culture will benefit Johnson County residents and customers by providing faster, better, more efficient and more equitable service.

- a. Utilize the Voices of Inclusion, Belonging and Equity (VIBE) Advisory Team to leverage the diversity within the Johnson County Government workforce and develop innovative, high performance approaches to benefit the community we serve with improved operations, customer service and stewardship.
- b. Implement additional sustainable practices for the stewardship of our environmental, human and economic resources.
- c. Optimize and continue the best practices and improvements implemented during the COVID-19 pandemic for the benefit of our community through the efforts of the JoCo Next Committee.
- d. Encourage new ideas, risk-taking and change in order to improve our services.
- e. Survey residents about different methods to improve delivery and pilot related projects.